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2014

Children's Mercy Hospital Annual Report 2013

Children's Mercy Hospital

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TRANSFORMING
FUTURES

Annual Report 2013



... **TODAY** and
TOMORROW



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Hello friends and colleagues,

Annual reports are traditionally a time of looking back.

But one of the things I like about working with children is that we don't have to follow tradition. Kids don't care about "the way it's always been done." So this year's report is different. It looks different. It feels different. And its focus is different.

While yes, this report looks at the year just past, the real focus is on the years ahead. Our greatest achievements in 2013 were:

- We opened new clinics because it will help children get their care closer to home when they need it – now and in the future.
- We toiled in our research labs and took discoveries to the bedsides to promise brighter todays and tomorrows for children.
- We worked hard with our academic partners to forge a stronger bond to train future pediatric specialists.
- We embraced the communications and information revolution because it's here now and it's charting new territory.

So I invite you to look back and look ahead. Look at this publication and, especially, look at our website, where you'll find videos and pictures and words that tell the whole story: We are transforming Children's Mercy to transform children's lives.

Sincerely,

Randall L. O'Donnell, PhD
President and Chief Executive Officer

FINANCIALS

FY 2013

SOURCES OF REVENUE

Patient Care Services	904,670,460
Other Revenue	6,534,669
Grants and Contracts	16,672,283
United Way	1,017,106
County Courts	509,883
City of KCMO	1,134,115
Investment Income	12,076,814
Assets Released from Restrictions	13,294,139
Unrestricted Gifts & Bequests	5,084,931
Other Non-Operating Revenue	335,563
TOTAL	961,329,962

USES OF REVENUE

Bad Debt	22,381,411
Salaries & Benefits	532,592,377
Supplies & Other Expenses	286,624,843
Depreciation & Interest	52,155,582
Other	67,575,749
TOTAL	961,329,962

	FY 2013	
Inpatient Care	Admissions	13,692
	Average Length of Stay	5.9
	Average Daily Census	221.1
	Occupancy Rate	62.5%
Patient Days	Medical/Surgical	41,327
	Intensive Care Nursery	22,701
	Pediatric Intensive Care Unit	10,778
	CM South Patient Care Unit	5,597
	Fetal Health Center	343
	Total Patient Days	80,746
Outpatient Visits	Hospital Clinics	146,748
	CM South Specialty Center	56,946
	CM Northland Specialty Clinics	21,574
	CM East Specialty Clinics	3,726
	Primary Care Clinics	70,526
		Total Outpatient Visits
Emergency/Urgent Care Visits	CMH Emergency Room	62,859
	CM South Emergency Room	41,862
	College Boulevard Urgent Care	15,057
	CM Northland Urgent Care	27,240
	CM East Urgent Care	11,292
		Total Emergency/Urgent Care Visits
Surgical Procedures	Inpatient	3,632
	Outpatient	13,954
		Total Surgical Procedures
Diagnostic		1,318,705
Pharmacy		127,394
Home Care Visits		6,475
Employees: Full-time Equivalent		5,514
Volunteers		650
Medical Staff		740
Transports		4,126



Administration

Randall L. O'Donnell, PhD, President/Chief Executive Officer

Karen Cox, RN, PhD, FACHE, FAAN, Executive Vice President/Co-Chief Operating Officer

Sandra A.J. Lawrence, Executive Vice President/Chief Financial Officer

Charles C. Roberts, MD, Executive Medical Director/Executive Vice President

Jo Stueve, Executive Vice President/Co-Chief Operating Officer

Robin Foster, Senior Vice President/General Counsel

David Westbrook, Senior Vice President, Strategy and Innovation

Lonnie Breaux, Vice President, Facilities Management

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Jenea Oliver, PhD, Vice President, Philanthropy

Dan Wright, Vice President, Human Resources

Michael Artman, MD, Pediatrician-in-Chief

George W. Holcomb III, MD, MBA, Surgeon-in-Chief

An Abundance of Love for Children and Children's Mercy

Children's Mercy renamed its main campus in 2013 after its "greatest supporter," Adele Hall.

The campus at 2401 Gillham Road is now formally known as Children's Mercy, Adele Hall Campus. It is comprised of Children's Mercy Hospital, the Hall Family Outpatient Center, the Don Chisholm Center and other offices and clinics on Hospital Hill.

Throughout its 116-year history, Children's Mercy has been guided by strong, visionary women. There were the founders, Katharine Berry Richardson and Alice Berry Graham. After them, in the 1930s, came Elizabeth Martin, who served as administrator until 1963. And there was Adele Hall, who for the decades between the 1960s and her death in early 2013, dedicated so much of her time, talent and treasure to ensure Children's Mercy could take care of all children.

"This naming is in recognition that Adele Hall was integral, in so many ways, to what Children's Mercy has become," said Randall L. O'Donnell, PhD, President and CEO. "She could bring people from all corners of the community to the table to be involved in supporting the hospital. The strongest element that Adele represented to us can be summed up in one word: love. She loved Children's Mercy, she loved kids, she loved family and she loved this community."

Mrs. Hall served as Board Chairman, Trustee and volunteer. She rocked babies and she helped establish the Children's Mercy Golf Classic with Tom Watson that raised more than \$11 million during its 25-year run. She passed away in January 2013.



Children's Mercy,
Adele Hall Campus

TO SEE MORE,
GO TO THE WEBSITE
[https://www.childrensmercy.org/
AdeleHallCampus](https://www.childrensmercy.org/AdeleHallCampus)



EXPANSION EXTENDS THE SPECIAL REACH OF CHILDREN'S MERCY

As part of its mission to serve all children who need its special brand of care, Children's Mercy continues to expand its physical presence. In 2013, that expansion included new facilities not only in the Kansas City metro area, but also significant growth in the region.

HEARTLAND SPECIALTY CLINICS

As the year kicked off, Children's Mercy established a permanent location in St. Joseph, Mo., solidifying the presence it has had in this northwest Missouri community through outreach clinics for the past 20 years.

"We've heard from both doctors and families that their patients want access to the expertise of Children's Mercy without travel to Kansas City," said Marshaun Butler, Vice President, Children's Mercy South and Regional Medical Practices. "This move supports our commitment to meeting the needs of children in St. Joseph and Northwest Missouri, in partnership with the outstanding St. Joseph medical community."

Three clinics, cardiology, endocrinology and allergy (via telemedicine), are already in place with plans to grow the Children's Mercy Kansas City - Heartland Specialty Clinics even more. And with telemedicine, the goal is to further expand access in additional specialties.

The Clinics are on the campus of Heartland Medical Center.



Marshaun Butler

January Highlights

- Randall L. O'Donnell, PhD, President and CEO, celebrates 20th anniversary with Children's Mercy.
- Heartland Specialty Clinics open in St. Joseph, Mo.
- Children's Mercy receives a \$1 million grant from the William T. Kemper Foundation to allow the Center for Pediatric Genomic Medicine to offer rapid genetic testing for acutely ill babies in the NICU through STAT-Seq, an approach developed at the Center.

CHILDREN'S MERCY WICHITA

Under a similar scenario as Northwest Missouri, Children's Mercy established a permanent base for clinics on the campus of Wesley Medical Center in Wichita in spring 2013. Services provided at Children's Mercy Wichita include:

- Endocrinology/Diabetes
- Gastroenterology
- Hematology/Oncology
- Nephrology
- Orthopaedic Surgery
- Urology
- Allergy, via telemedicine

Children's Mercy has operated outreach clinics in Wichita for years, but the increasing number of patients (3,400 from Wichita alone; more than 4,500 from Sedgwick County in 2012) demonstrated the need for a clinic with longer hours and more specialists.

Already, the endocrinology practice has grown from one to two providers. Children's Mercy is also looking for additional telemedicine specialties to add, including rheumatology. Construction will begin in early 2014 to renovate space adjacent to the existing clinic to add several more exam rooms, offices and support space.

CHILDREN'S MERCY BLUE VALLEY

As the year came to a close, Children's Mercy expanded its services to the south, opening Children's Mercy Blue Valley along the 135th Street corridor in Overland Park, Kan.

Children's Mercy Blue Valley offers Urgent Care services, Sports Medicine clinics and Sports Physical Therapy.

"In fiscal year 2014, we expect more than 18,000 patient visits to our Urgent Care Center at Children's Mercy Blue Valley and the new location



doubles the size of our previous Urgent Care Center in Johnson County," said Butler, "We're also excited to bring our experienced Sports Medicine Services to the area. Now, the children and families living in this community will have access closer to home."

Children's Mercy Blue Valley includes 16 exam rooms for Urgent Care and Sports Medicine, a state-of-the-art, 3,500-square foot, sports medicine gym that includes a track lane, small basketball court and exercise equipment for Sports Physical Therapy.

As part of a ribbon-cutting ceremony at the location, Children's Mercy recognized The Trent Green Family Foundation, Nick and Jake's "Fore the Kids" golf tournament and George Shaw Construction for donating combined gifts of almost \$250,000.

"These generous gifts are helping provide much needed services to the children and families in this community," Butler said. "The Trent Green Family Foundation, Nick and Jake's "Fore the Kids" Golf Tournament and George Shaw Construction are helping Children's Mercy expand our services across the Kansas City community."



Improving Care Brings Children's Mercy, KU Closer Together

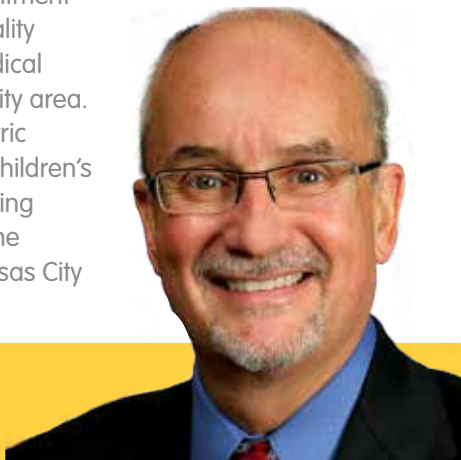
A new collaboration by some of the Midwest's largest pediatric health care leaders took shape in 2013 as Children's Mercy, The University of Kansas Hospital, The University of Kansas Medical Center, and The University of Kansas Physicians worked to develop a single, integrated pediatric program.

The new program is designed to allow the institutions to:

- enhance clinical care for children
- advance pediatric academic development
- expand pediatric research initiatives
- strengthen advocacy activities on behalf of children in our region

As 2013 came to a close, Michael Artman, MD, Children's Mercy's Pediatrician-in-Chief and Chair of the Department of Pediatrics (and leader for the integrated program) was appointed Chair of the Department of Pediatrics at The University of Kansas School of Medicine.

In addition, Children's Mercy is now designated a Principal Pediatric Teaching Hospital for The University of Kansas Medical Center. This designation is an important recognition of the institutions' growing collaborations in pediatric medical education, and signifies a joint commitment to further enhance the quality and scale of pediatric medical education in the Kansas City area. The new integrated pediatric program does not affect Children's Mercy's proud, long-standing academic affiliation with the University of Missouri-Kansas City School of Medicine.



Michael Artman, MD



MILLIONS VISIT NEW WEBSITE TO DISCOVER ALL ABOUT CHILDREN'S MERCY

If you think of the Children's Mercy website as a virtual front door, we might need to check the hinges to make sure we're not wearing them out.

Two million visits. More than 6 million pages opened. In just a single year.

The website, www.childrensmercy.org, was relaunched in Dec. 2012 with a new look and a new "backend" to make it easier for visitors to quickly find the information they need. The design was updated to reflect today's Internet usage, and content was expanded and improved.

The new and improved website is constantly updated by the content management team, keeping information relevant, the design appealing and navigation as seamless as possible.

Keep coming back. The door's always open.



February Highlights

- Children's Mercy weathers the storms when back-to-back snow storms dump around 20 inches of snow in the Kansas City area.
- Children's Mercy West observes the first anniversary of its designation as a Level 3 Patient-Centered Medical Home by the National Committee for Quality Assurance.

Patient Picks Up Guitar and Finds New Therapy

To be able to play the blues, you first have to understand the blues. It's the mantra of every blues artist – finding creative inspiration through pain and perseverance. For 17-year-old C.J. Walker, a dramatic shoulder injury and years of therapy taught him plenty about both.

"We didn't want him to be limited in anyway," Clint, C.J.'s father, said. "When he wanted to try something, he just found a way. He never wanted help; he wanted to figure things out on his own."

That determination fed directly into C.J.'s passion for playing guitar – and specifically, playing the blues.

TO HEAR C.J. PLAY
GO TO THE WEBSITE
www.childrensmercy.org/CJsStory



HOPE IN THE FACE OF HEARTBREAK

No mother expects daydreams of planning her newborn's nursery to be overshadowed by thoughts of funeral plans. But those were parallel realities that haunted Jamie Bolen when a 20-week ultrasound revealed her son Bryce's heart was underdeveloped on the left side, a congenital heart defect known as hypoplastic left heart syndrome.

"I would absolutely recommend Children's Mercy," Jamie says. "It is a great place with wonderful nursing care and amazing, talented doctors."



TO READ THE REST OF BRYCE'S STORY,
GO TO THE WEBSITE
www.childrensmercy.org/BrycesStory



March Highlights

Lisa Barth Chapel, "A place where all are welcome," opens.



New Test Provides Diagnosis of Pediatric Genetic Diseases

The Center for Pediatric Genomic Medicine at Children's Mercy continued to make breakthroughs in 2013, including introducing a cost-effective screening for use in the diagnosis of pediatric genetic diseases.

Called TaGSCAN (Targeted Gene Sequencing and Custom Analysis), the test screens for more than 750 diseases that are the result of a single-gene defect. These diseases include muscular dystrophy, cystic fibrosis, polycystic kidney disease and hundreds of diseases that have either been challenging to diagnose, or for which no test has been available.

"We are proud to offer this robust genetic test to children and families who, in many cases, have spent years seeking answers," said Stephen Kingsmore, MB, ChB, DSc, FRCPath, Director of the Center. "With TaGSCAN, thousands of children will be able to receive faster diagnoses that enable better decision-making and prevent patients from being subjected to unnecessary treatments."

TaGSCAN is available to patients who have symptoms suggestive of a hereditary disease or for whom a diagnosis has been difficult to make. Any physician may order TaGSCAN, with results delivered in six to eight weeks. The test, which costs less than \$3,200, is currently available to Children's Mercy patients and to referring physicians through the Center for Pediatric Genomic Medicine at Children's Mercy. Like all molecular genetic testing, insurance coverage varies by provider. In the near future, Children's Mercy plans to make the test available to hospitals and medical organizations around the nation.

"Our findings include real-world examples of how this new technology has impacted patient care," said Sarah Soden, MD, Developmental and Behavioral Medicine. "By identifying the cause of previously undiagnosed diseases, we are giving families the answers they have been searching for – answers that will hopefully improve their children's lives."



April Highlights

- Children's Mercy East received LEED (Leadership in Energy and Environmental Design) certification.
- Children's Mercy Wichita Specialty Clinics opens on the Wesley Medical Center campus.
- Laser refractive surgery is performed on four children at Children's Mercy South, making Children's Mercy only the third pediatric hospital in the country to offer this type of service.



Improving Outcomes Is New Program's Focus

A new program at Children's Mercy is focused on measuring clinical effectiveness and improving health outcomes for the children we serve.

Kathy Goggin, PhD, was named the Director of Health Services and Outcomes Research in September 2013. It is a new position that addresses a pillar of our Research Strategic Plan.

Dr. Goggin holds the Ernest L. Glasscock, MD, Chair in Pediatric Education and Research at Children's Mercy.

"She brings impressive credentials, experience and leadership skills to our pediatric research efforts," said Michael Artman, MD, Pediatrician-in-Chief and Executive Director of Research Strategy and Implementation.

Dr. Goggin will drive the development of the strategic vision for enhancing health services and outcomes research; recruit and lead a team that collaborates with faculty across Children's Mercy partner institutions and the community; stimulate innovative approaches to the measurement of health system performance to improve outcomes; and establish a national reputation for Children's Mercy in health services and outcomes research.

Dr. Goggin's program of research focuses on primary and secondary disease prevention, medication adherence, and psychosocial predictors of health behavior change to improve health outcomes and reduce health disparities.

She has published more than 180 papers and abstracts. Her research also is notable for its focus on community-based translational research efforts that have impacted faith-based and community-based organizations, communities, and a variety of health care settings both domestically and internationally.

TO FIND OUT MORE ABOUT RESEARCH
GO TO THE WEB SITE
www.childrensmercy.org/research



SIMPLE, INEXPENSIVE – AND A LIFESAVER

Mercy TAPE Provides Accurate Weight Estimation When Scales Unavailable

It looks like a plain, inexpensive tape measure; but its value may be immeasurable for estimating weight of children in emergencies or when scales aren't available.

The Mercy TAPE (Taking the guesswork out of Pediatric weight Estimation), a device developed by Children's Mercy researchers led by Susan Abdel-Rahman, Pharm.D, Clinical Pharmacology and Medical Toxicology, was unveiled in 2013 at the Pediatric Academic Societies meeting in Washington, D.C.

While the Mercy TAPE will have practical applications for emergency rooms and rescue squads, Dr. Abdel-Rahman's motivation was spurred by the potential for improving the health care and lives of children in less developed settings. And that may soon be happening.

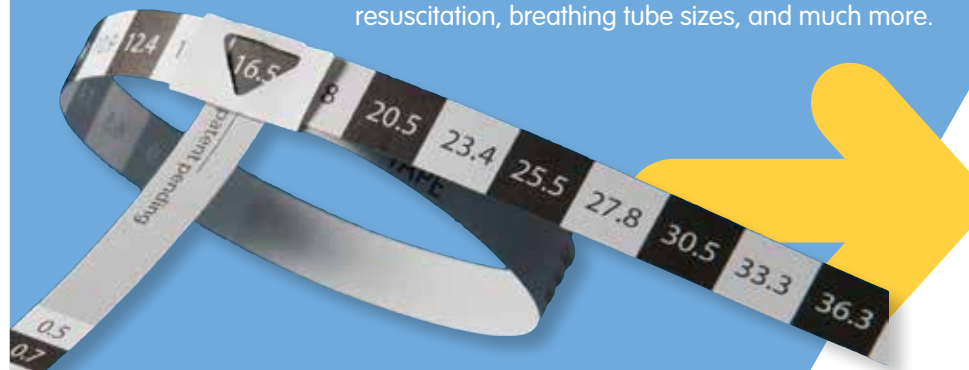
As 2013 wound down, the device was planned for widespread field testing in Third World countries under the auspices of UNICEF.

"The numbers are staggering," Dr. Abdel-Rahman said. "Worldwide, there are more than one billion children living in poverty and 270 million children that don't have access to basic health care.

"If you look at resource-restricted settings in developing countries, the vast majority of health-care environments likely don't even have the resources to weigh a child, which we take for granted."

Mercy TAPE makes estimating weight simple: The tape is placed around the child's upper arm and measurements are taken of the girth and length of the arm. Children's Mercy representatives presented data at Pediatric Academic Societies demonstrating that Mercy TAPE is more accurate for estimating weight than any other method currently available for children ages 2 months to 16 years.

Knowing a child's weight is important because the measurements are used to determine appropriate medication dosage, fluid volumes for resuscitation, breathing tube sizes, and much more.



May Highlights

Children's Mercy signs a three-year agreement for cultural, educational and scientific cooperation with a university in Cuernavaca, Mexico, and its affiliated pediatric hospital.

Emergency Room Works to Get Children Home Sooner

The Emergency Department is one of the more difficult areas of the hospital to manage because of the wide variety of variables – or “emergencies” – that come into play. But Children’s Mercy nurses have implemented a new program to move children and their families through the system as efficiently (and safely!) as possible.

Once doctors give the okay for patients to go home, families often wait while an Emergency Department registered nurse reviews discharge instructions to make sure everything is in order. This is known as “disposition-to-discharge” time and can result in a frustrating amount of wait time.

But by emphasizing the discharge process, providing additional training and reassigning priorities for other, non-emergent orders, Children’s Mercy has been able to cut the average wait time from 23 minutes (with 30 percent of patients waiting longer than 20 minutes) to 12.8 minutes (with just 13 percent of patients waiting more than 20 minutes) in just four months. This is a 50 percent decrease in waiting times and over the course of one year, it will save nearly 11,000 patient hours in the emergency room.

The goal is to not only cut wait times, but to also improve patient satisfaction.

So far, it’s working!



June Highlights

Children’s Mercy helps patient Nick LeGrande, a 13-year-old baseball fan battling a rare blood disorder, fulfill a major league dream by throwing out the first-ever “virtual pitch” at a major league baseball game in Oakland, without leaving his hometown of Kansas City.



July Highlights

The fourth annual Big Slick Celebrity Poker Tournament and Party brings out the stars and the generosity of our community, benefitting the Children’s Mercy Hospital Cancer Center.



Actress Olivia Wilde visited with other Big Slick celebrities.

TO REVIEW THE NURSING REPORT
GO TO THE WEBSITE
www.childrensmercy.org/Nursing2011-12



IMPROVING CHILD HEALTH

One Shot at a Time

Although the Centers for Disease Control recommends everyone age 6 months and older receive an annual flu shot, many patients at Children's Mercy are either too young or too ill to receive the vaccine. So nurses here decided to fight the spread of flu by protecting family members through the Family & Friends Flu Shot Clinic. Because many of our families cannot afford the vaccine, they simply do without, putting themselves and their children at risk for getting the flu.

The Family & Friends Flu Shot Clinic provides no-cost flu shots to household members and caregivers of Children's Mercy patients. The purpose of the clinic is to keep our youngest and most fragile patients healthy, keep healthy kids from missing school due to the flu and keep parents from missing work because they have to stay home with a sick child. In 2013, with the support of Executive Medical Director Charles C. Roberts, MD, this nurse-led clinic administered 6,302 flu vaccines over a nine-day period.

The program is offered at multiple locations on different days of the week to capture as many people as possible.



'Solutions for Patient Safety' Takes Aim at Infections



It's something no one really likes to talk about – Sometimes children get infections while in our care. It's a reality we're working hard to change.

As part of the Children's Hospitals Solutions for Patient Safety nationwide collaborative, Children's Mercy has been able to reduce the number of Catheter Associated Urinary Tract Infections significantly. In fact, as 2013 came to an end, we had gone nearly half a year (176 days) without such an infection.

We remind staff to "Play it Safe" every day to help prevent risks to patients. It is clearly working.

A group of doctors and nurses in the Pediatric Intensive Care Unit are leading the way to standardize care, using best practices to remove the catheters faster, reducing the chances for infection. They also have made changes to the way catheters are inserted. Hospital-wide, the type of materials used has changed and we have begun working with a manufacturer to develop a child-specific insertion kit to reduce the chance for error. Continuing to talk about the issues has raised awareness and led to improvements.

What the work proves is that increased vigilance and focused attention on consistent evidenced-based care are making a difference ... and that is something we all like to talk about.

September Highlights

- Children's Mercy receives a \$5 million National Institute of Health grant to assess the benefits of making STAT-Seq, the fastest whole genome analysis in the world, routine for diagnosis of acutely ill infants in NICUs.
- Children's Mercy hosts the 46th Annual Clinical Advances in Pediatrics Symposium.



It's a Small World, After All, International Program Shows

Being recognized as an international leader in the advancement of pediatric health isn't just a vision for Children's Mercy. It's a priority. The International Visitors Program, which was implemented to promote additional education of pediatric residents on a global scale, is proof of it.

Coinciding with the Children's Mercy Global Health Track, the program hosts foreign residents and sends our residents to other countries. In 2013, Children's Mercy made a new agreement with the Universidad Autonoma del Estado de Morelos in Cuernavaca, Mexico.

Jennifer Watts, MD, Director of Global Health Education for Residents, said that the program is beneficial to all parties involved.

"When we have residents that come here, it is not only educational for them, but also for each person they interact with at our facility," said Dr. Watts. "They teach us about differences in medicine and careers just by being here and engaging in patient care with us. It is an invaluable opportunity for all our residents to be able to travel and to share experiences with visiting residents."

Besides traveling, the residents participate in lectures, evening sessions and global health community activities.

This past academic year, Children's Mercy sent nine residents to various sites, and hosted two residents from Panama and two from Mexico.

"This program has started off with a great success and we are looking forward to continuing to help it grow," said Dr. Watts.

FOR MORE INFORMATION ON
GRADUATE MEDICAL EDUCATION
GO TO THE WEBSITE
www.childrensmercy.org/GME



October Highlights

- The Children's Mercy Employee Wellness Center opens.
- Children's Mercy announces an extension of National Institute of Health funding of nearly \$5 million over five years for CKiD, the largest North American study of pediatric chronic kidney disease.
- A seven-hospital collaborative led by Children's Mercy receives a \$673,592 grant to focus on improved use of antimicrobials.
- Children's Mercy East in Independence celebrates the first anniversary of opening its doors to meet community needs in Eastern Jackson County.



Simulation Helps Students in Difficult Scenarios

It can be difficult for adolescents to talk to their doctors about sensitive issues. So to better prepare physicians to interact with teens, Children's Mercy is using its simulation program.

As the host site for the University of Missouri-Kansas City School of Medicine's Pediatric Clerkship, Children's Mercy has implemented a new and innovative simulation program for fifth-year medical students.

"Simulation continues to grow as an important part of medical education and this standardized patient scenario has helped us address some of those needs," said Maria Dycoco, MD, Children's Mercy pediatrician and Associate Director of Medical Student Education, Assistant Professor of Pediatrics for UMKC.

The new program, which began in summer 2013, provides students with an opportunity to interview adolescent patients in a simulated, standardized environment. Once the interview is completed, the students' skills are assessed.

This is just one way the simulation process is being used.

"We plan to explore how the use of different types of simulation can further enhance the educational experience for the students who rotate through Children's Mercy, in addition to opening the door to countless opportunities for future educational research," said Dr. Dycoco.



Dr. Maria Dycoco provides feedback to UMKC medical student, Spoorthi Sankineni, after participating in a simulated interview.

FELLOWSHIP AIMS TO BETTER PREPARE DOCTORS

Helping children toward a healthier future can't happen unless caregivers are prepared. That's exactly why Children's Mercy is expanding its academic hospital medicine program by launching a Pediatric Hospital Medicine Fellowship Program. The goal of the program is to train academic pediatric hospitalists to become future leaders in education, research, medical administration, quality and safety.

"We identified the need for further training several years ago and have built this program from the ground up," said Mary Ann Queen, MD, Associate Division Director, Pediatric Hospital Medicine.

The majority of pediatric hospitalists are unprepared for rigorous academic careers because they have not received training beyond the traditional residency program. This program will change that. Fellows will go through a three-year curriculum that provides the clinical training required to fully prepare for the exclusive inpatient environment and, most



importantly, provide the training in core academic activities that are vital for a successful academic career.

Fellows are expected to become expert teachers of inpatient medicine and will play a key role in the education of residents and medical students rotating on the general inpatient teams.

The fellowship program begins in July 2014.

November Highlights

Dr. Girish Shirali receives the newly established Melva and Randall L. O'Donnell, PhD, Chair in Pediatric Cardiology at Children's Mercy.



Red Hot Night 2013 Raises More Than \$1 Million

'It Takes a Village ... and that Village is Us'

Another successful Red Hot Night Gala raised more than \$1 million to support the Children's Mercy mission to provide the best pediatric care for all children in the Kansas City region.

The event, hosted by the Hands and Hearts for Children Auxiliary, was attended by nearly 1,400 guests at the Grand Ballroom of the Kansas City Convention Center on Feb. 2. Tracy Brennan and Joe Gregg were co-chairs of the event; Beth and David Fowler and Beth and Pat McCown were honorary co-chairs.

Throughout the nine years of Red Hot Night galas, donors have funded a variety of needs for the hospital, including Children's Mercy East, ambulances, cardiac surgery operating rooms and pediatric cancer research.

The video "If Not for Mercy," was shown at the gala and featured Joyce Hayhow, publisher of the Kansas City Business Journal, her husband Jack, and their son, Brian. The family related its experience 35 years ago when they found themselves without health insurance and in need of life-saving heart surgery.

"I think about what would have happened if Mercy had not been there in our lives," said Jack Hayhow. "What would it have been like if we couldn't have gotten our son the surgery he needed to survive? I don't want any person to ever be in that situation. That's the reason we give to Mercy."



Children's Mercy President and CEO Randall L. O'Donnell, PhD, and his wife Melva (center) were joined at Red Hot Night by Pat and Beth McCown (left) and Beth and Dave Fowler.

Joyce Hayhow said, "It takes a village to raise a kid, and that village is us. And for any of us that have the ability to give back, it's our responsibility."

Red Hot Night could not be made possible without the time, talent and treasure of many generous Children's Mercy volunteers and donors. Children's Mercy is grateful for their support and extends to them sincerest thanks and appreciation.

For more on the event, visit www.redhotnight.org.

December Highlights

- Children's Mercy renames its main campus after enthusiastic supporter and friend of the hospital, Adele Hall. The campus is now formally known as Children's Mercy, Adele Hall Campus.
- Children's Mercy Blue Valley opens in south Overland Park, Kan., offering a state-of-the-art Sports Medicine Clinic and a new home for the Urgent Care Center that had been at the Children's Mercy South College Boulevard Clinics.



Take a Seat – and Help the Children

Although endowed chairs have been around for many years, 2013 marked a new beginning for Children's Mercy with its first "investiture" ceremony to mark the newest member of the hospital faculty assuming a "chair"-manship.

Girish S. Shirali, MBBS, FACC, FASE, Division Director, Cardiology; Co-Director, Ward Family Heart Center, was named the inaugural holder of the newly established Melva and Randall L. O'Donnell, PhD, Chair in Pediatric Cardiology at Children's Mercy Hospital. He was joined at the ceremony by many of his peers and mentors. During the ceremony, all of the other endowed chairs at Children's Mercy – 10 in all – were recognized.

Endowed chairs provide ongoing financial support for research and education, and are of strategic importance to elevate the hospital's academic profile and stature as a national leader in clinical care. The investment income of the original gift (the principal of which is held by the Children's Mercy Hospital Foundation) generates income annually and in perpetuity.

The importance of endowed chairs as an investment in the future of children's health cannot be overstated. Endowed chairs strengthen the hospital's capacity to add to its programs the professional and technical resources that enable better treatment. The investment also sends a clear message to the community and anyone who is interested in children's health care that Children's Mercy is one of the shining stars in improving child health – thanks to the generosity of many.



CHILDREN'S MERCY ENDOWED CHAIRS

Michael Artman, MD

Joyce C. Hall Distinguished Professor of Pediatrics

Kathy Goggin, PhD

The Ernest L. Glasscock, MD
Chair in Pediatric Education and Research

George W. Holcomb III, MD, MBA

The Katharine B. Richardson
Chair in Pediatric Surgery

Richard A. Hopkins, MD

The Thomas Holder/Keith Ashcraft
Chair in Pediatric Surgical Research

Gregory L. Kearns, PharmD, PhD

The Marion Merrell Dow/Missouri
Chair in Pediatric Medical Research

J. Steven Leeder, PharmD, PhD

The Marion Merrell Dow/Missouri
Chair in Pediatric Clinical Pharmacology

Bradford W. Olney, MD

The Dr. Rex and Lillian Dively
Chair in Pediatric Orthopaedic Surgery

Lanny J. Rosenwasser, MD

The Dee Lyons/Missouri
Chair in Pediatric Immunology Research

Girish S. Shirali, MBBS, FACC, FASE

Melva and Randall L. O'Donnell, PhD
Chair in Pediatric Cardiology

William E. Truog III, MD

The Sosland Chair in Neonatology Research

Shui Qing Ye, MD, PhD

William R. Brown/Missouri Endowed
Chair in Medical Genetics and Molecular
Medicine



BIG SLICK: BIG FUN AND SERIOUS BUSINESS

2013 was the fourth year of the star-studded weekend of gambling, giggling and giving. While the founding celebrities – Rob Riggle, Paul Rudd and Jason Sudeikis – and their impressive list of friends may be the biggest draws of the event, it's the generosity of individuals and business donors that is the fuel that makes Big Slick a success.

This year, more than 1,000 special people came together for a weekend of whiffle ball, poker, comedy and cocktails, all to benefit the Cancer Center at Children's Mercy. The total amount donated was \$625,000.

Big Slick is one of the reasons that Children's Mercy is able to offer children and families access to the very best cancer treatment available.

To see a few of the highlights, be sure to check out the video at:

www.childrensmercy.org/Redhotnightvideo

One of our patients says it best:
"Thank you for helping kids like me."



Children's Mercy

KANSAS CITY

2401 Gillham Road, Kansas City, MO 64108
(816) 234-3000 | www.childrensmercy.org

