2006

Children's Mercy Hospital Annual Report 2005

Children's Mercy Hospital

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charity care ................................... 2
child life ....................................... 4
environment .................................. 6
family-centered care ..................... 8
quality .......................................... 10
social work ..................................... 12
chaplaincy ..................................... 14
2005 highlights ............................ 16
leadership circle of care .............. 18
legacy society ............................... 19
endowments .................................. 20
foundations ................................... 21
corporations .................................. 22
katrina donors ............................... 25
donors ............................................ 41
active volunteers ........................... 46
county allocations .......................... 47
statistics and financial information .... 48

2005 RECOGNITION LISTS OF DONORS
leadership circle of care .............. 18
legacy society ............................... 19
endowments .................................. 20
foundations ................................... 21
corporations .................................. 22
katrina donors ............................... 25
donors ............................................ 41
active volunteers ........................... 46
county allocations .......................... 47
statistics and financial information .... 48
As the only pediatric hospital in the region, and one of the top children’s hospitals in the country, we understand the unique needs of families when a child is ill. That is why we’ve done everything we can to provide each child and family an extraordinary experience.

That includes offering pediatric trained and board-certified medical staff in more than 40 specialty areas; investing in ground-breaking research to develop new treatments and cures for pediatric diseases; aligning with the area’s top academic institutions to provide training to physicians and clinicians; and providing the most advanced medical technology designed specifically for children.

But we also understand that an extraordinary experience involves more than great medical care. That’s why we also have 18 child life specialists, more than 60 social workers, five full-time chaplains, and three full-time school teachers on our staff to address the special needs of families with sick children.

And equally as important, we have invested in creating a unique, family-centered healing environment that makes kids feel comfortable and allows them to be kids, even when they don’t feel well.

Perhaps that is why we treat more children than all the other area hospitals combined. Our growth this past year pushed us to increase to 314 licensed beds, add 37 new, full-time physicians, and expand our services at Children’s Mercy South, Children’s Mercy Northland, and throughout the region.

We know that minor surgery is never minor. We understand that smiles are as important as medicine. From surgeries to snuggles, kids need a different kind of treatment. The one-of-a-kind care found only at Children’s Mercy.

The following pages highlight some of our efforts in 2005 to provide an extraordinary experience, with extraordinary outcomes, for every patient and family who come to Children’s Mercy.
We’re here for every child, anytime.
We have grown dramatically since then, with 314 licensed beds today. But our mission has not changed since Katharine Berry Richardson, MD, and her sister Alice Berry Graham, DDS, took in that first patient.

We are committed to providing the highest quality care to every child, regardless of the family’s inability to pay.

Each year we provide more than $14.8 million in charity care. Care for which we know up front that we will never receive financial reimbursement. Millions more is provided in care for which families cannot afford to pay beyond their insurance coverage.

Yet each of these children receives the same, high level of care and attention as every other patient at the hospital. Because at Children’s Mercy, we only have one level of care. The best.

Community support has enabled us to fulfill our mission of providing the highest level of care for every child. As city, state and federal funding and other support sources have diminished and reimbursement rates have dwindled, the community has stepped forward to bridge the gap.

Thanks to the support of thousands of individuals and corporations, we were able to serve more than 500,000 families this past year from throughout Missouri, Kansas and beyond. That support is one reason we are recognized as one of the top children’s hospitals in America.

The individuals, organizations, foundations and businesses listed in the back of this report have demonstrated their support for our hospital and the children of our community. We thank them for their contributions and we hope you will join them.
We understand that smiles are as important as medicine.

Liesel Stephens, Music Therapist
Children deserve a children’s hospital. A place where the staff is educated, trained and dedicated to not only treating the child’s illness, but caring for the complete range of the child’s needs as well.

That is why Children’s Mercy has been a leader in advocating for the psychosocial (emotional and social) needs of children and their families. We are one of the only hospitals in the region to employ certified child life specialists – individuals with a graduate or undergraduate degree in a variety of disciplines related to child development, psychology, education, family studies, or therapeutic recreation and who have completed a hospital internship. These specialists work closely with the children and families to provide materials and guidance for developmentally appropriate play, prepare children for medical experiences, advocate for patient and family rights, and promote a non-threatening, normalized environment.

Involvement with radiology patients has helped reduce the need for sedation by 14% for patients undergoing procedures such as CT scans. Child Life-led pre-op tours have improved patient cooperation, reduced fear, and improved satisfaction with surgery patients. And education for parents on comforting positions for holding their child during procedures, play programs for siblings, and family resources and support have helped create a less stressful experience for the entire family.

You see, at Children’s Mercy, caring for kids is what we do. It’s all we do.

Sally Ross, Patient Activity Assistant at Children’s Mercy South, with a young patient.
We understand that warm colors and a comfortable environment can be an antidote to fear.

Our giant smiling tree greets visitors in our Same Day Surgery waiting area.
From the moment families pull into the main entrance at Children’s Mercy, it is quite obvious this is not just any hospital. It is a hospital that has won numerous awards and been featured in national publications for innovative design, lighting and landscaping.

A colorful kaleidoscope sign and a musical clock tower in the circle drive greet our patients and visitors. Once inside, bright jewel tone colors, giant jeweled birds, a color-changing rotunda, unique lighting and child-friendly furnishings all communicate clearly that this is a place that understands children.

It is all part of a design plan that puts children and families front and center. Where clinical staff, engineering, painters, carpenters, architects, artists, and planners all come together with the goal of creating a space that is functional, yet friendly. In fact, many of the design elements in the hospital start with suggestions from patients and families, and their feedback—along with the comments from the staff that serve them—is incorporated throughout the design process for every location.

Nowhere is this more evident than in the new Same Day Surgery waiting area opened in March 2005. A giant, smiling tree with red apple lights serves as a focal point for families as they enter the room. A play area for kids with big screen TV, private consult rooms for families and physicians, a dining area, and more than double the seating of our previous waiting area were incorporated based directly on comments from patients and staff.
When we treat a child, we care for the entire family.

Jana Schlosser, RN
Simply put, children and their families are at the center of everything we do.

That’s why we have implemented a family-centered approach to providing care that involves the patient and family in all that we do, starting at the bedside with developing a plan of care and continuing throughout the hospital in all touch-points for patients and families. It is an approach based on respect and backed by evidence that shows that patient outcomes are better when the family is included.

Led by our Family Advisory Board (FAB) and Teen Advisory Board (TAB), families and teens look at our policies, practices, facilities and virtually everything we do, to help us identify what is appropriate and reasonable for patients and their families. This approach takes into consideration the whole patient, addressing clinical, psychosocial and spiritual needs.

Over the past several years, FAB has been instrumental in revising our visitation guidelines, creating a visitor etiquette card, consulting on the new online patient billing system, providing education to hospital staff through two Grand Rounds educational programs, and launching the development of a new Parent Orientation Program that will include a handbook for parents, classroom instruction, and support groups. TAB has been involved with the development of a formalized process for transitioning care of our teen patients to adult providers.

Our leadership in family-centered care has been recognized by organizations throughout the United States. In 2005, Children’s Mercy staff and parents were presenters at the International Family Centered Care Conference, The Institute for Health Care Initiatives conference, and to children’s hospitals nationwide at the Child Health Corporation of America’s annual Executive Summit.
Quality care is not just our goal, it is our expectation.

Kerrie Meinert, RRT
Clinical Specialist
As one of the first children’s hospitals to join the Institute for Healthcare Improvement’s 100,000 Lives Campaign, Children’s Mercy again shows its strong commitment to quality. This campaign, aimed at saving 100,000 patient lives in just 18 months by improving health care nationwide, brings together hospitals dedicated to doing their best to make health care as safe and effective as possible.

Children’s Mercy officially joined the program in 2005, but our quality improvement efforts have a long history.

One of our major efforts in 2005 – part of the 100,000 Lives initiative and the Institute of Medicine’s “Six Aims” to improve health care – was the development of Rapid Response Teams. These teams are prepared to respond in minutes when there is even a subtle indication that a patient’s condition is concerning.

Instead of taking a wait-and-see attitude, the Rapid Response Team approach empowers anyone on the health care team to call for help if they suspect the patient isn’t responding to treatment like he should or is in any way in declining health.

The Rapid Response Teams are an example of a program that touches on many of the Six Aims of quality improvement set forth by the IOM: Safety, Effective, Timely, Efficient, Equitable and Patient Centered.

So effective are our quality programs that during the 2005 visit by the Joint Commission on Accreditation of Healthcare Organizations, Children’s Mercy received stellar marks for meeting all of the National Patient Safety Goals. The goals include: improving effective communication, reducing infections, infusion pump safety and others. Children’s Mercy received full accreditation with no recommendations for improvements, our highest ranking ever.

While we have made great strides in providing safe and effective health care for all children, we will never finish. Quality improvement is a process, one that motivates and inspires us each day.

Above: Brad Bishop, MD, Hospitalist
Caring reaches beyond hospital walls.
When a child is hospitalized, it can be overwhelming for the entire family. That is why the Social Work team at Children’s Mercy is available to help families help themselves through difficult circumstances.

The more than 60 social workers at Children’s Mercy provide a variety of services to the families of patients, including assistance with food, clothing, lodging, and transportation; referrals to community resources and support groups; helping the family figure out how to care for the child once he has been discharged; financial counseling; and assessing cases of child abuse and neglect. A staff of 10 specially-trained medical interpreters is also part of the Social Work team, and is an invaluable resource for our non-English-speaking families.

At no point were our social workers more important than when Children’s Mercy received 24 patients from New Orleans Children’s Hospital, who were evacuated following Hurricane Katrina. The families were far from home and arrived with only the clothes on their backs. Children’s Mercy social workers arranged to transport the families to Wal-Mart to purchase the items they needed, such as a fresh change of clothes. The purchases were paid for by donations to the hospital’s Family Support Fund.

When five of the families chose to relocate to Kansas City permanently, our social workers connected them with resources in the community who provided housing, transportation and for some, employment. One mother, whose child’s immune system was severely compromised, needed assistance with furnishing her new apartment. Because of the baby’s high risk for infection, she couldn’t use donated furniture. Our social workers arranged to purchase new furniture for the family, including a crib for the child.

Everyone needs a little help sometimes...and when they do, our patients and families can be comforted to know that our social workers are here to provide that help.
When the unimaginable becomes reality, we offer comfort and hope.

Rev. Dane Sommer, Chaplaincy Services
While Children’s Mercy prides itself on bright and colorful surroundings, cheery staff and playrooms for the children, this can also be a place filled with anxiousness, confusion and grieving.

As part of our efforts to make the best of every visit, Children’s Mercy has one of the largest – and we believe most passionate – staffs of chaplains anywhere. The chaplains work in partnership with children and families of all faiths as they work through sometimes difficult, painful or even unthinkable events.

With a team of six full-time and two part-time chaplains available 24 hours a day, seven days a week, the patients and families at Children’s Mercy are never far away from the comforting words or touch of a chaplain. These individuals are trained like any other member of the clergy, and they have also completed a special training in hospitals, like a medical student’s residency program. Two on the staff have completed their doctorates.

In addition to supporting parents – helping them with the emotional as well as the policy-and-procedure steps – the chaplains are also available to help hospital staff members, who may struggle with some of what they see or hear.

The chaplains, using their expertise to know when to talk, when to listen and when to just be there, bring peace to turmoil and can help make sense out of a senseless situation.

One of the most difficult times for any family is when a death is involved. The chaplains are here, and in addition to helping all those involved with guilt or anger or grief, they also help

the family make important decisions regarding a number of end-of-life issues, including organ and tissue donation. This is vitally important, as one family’s tragedy can be another’s saving grace. Children’s Mercy last year received the federal Collaborative 75 Percent Award for achieving an organ donation rate of greater than 75 percent – meaning that whenever families are approached about organ donations, more than 75 percent of the time the families said yes.

It takes a special touch to have that kind of success. A spiritual and emotional touch you’ll find at Children’s Mercy.
honors and awards

The Joint Commission for Accreditation of Healthcare Organizations gave Children’s Mercy a perfect score for meeting all of the commission’s quality and safety standards. After a five-day survey at Children’s Mercy – during which Joint Commission surveyors followed patients through their stays, interviewed dozens of employees and evaluated many clinical processes – JCAHO issued its final report which contained no requirements for improvement.

Asthma management programs at Children’s Mercy that keep kids out of the emergency room and reduce medical costs were named best in the country in two national competitions. The Asthma program was awarded the Environmental Protection Agency’s National Environmental Leadership Award in Asthma Management and the 2005 Making A Difference Award from the national Allergy & Asthma Network: Mothers of Asthmatics.

The Department of Health and Human Services awarded Children’s Mercy Hospitals and Clinics the Collaborative 75 Percent Award for achieving an organ donation rate of greater than 75 percent – meaning that whenever doctors, nurses, chaplains and representatives from the Midwest Transplant Network approached potential organ donors’ families at Children’s Mercy and asked if they would donate their child’s organs, more than 75 percent of the time the families said yes.

Karen Cox, RN, PhD, Senior Vice President for Patient Care Services at Children’s Mercy Hospitals and Clinics, was inducted as a fellow in the American Academy of Nursing. Dr. Cox is one of only a handful of nurses in the Kansas City area ever to be selected by their peers for their outstanding contributions to nursing and health care.

new staff

Kevin Kelly, MD, joined the staff of Children’s Mercy Hospitals and Clinics in September 2005 as Pediatrician-in-Chief and Associate Dean for Children’s Mercy programs at the University of Missouri-Kansas City School of Medicine. Dr. Kelly comes to Children’s Mercy from the Medical College of Wisconsin, where he had multiple academic positions, most recently serving as the Associate Dean of Clinical Affairs and Professor of Pediatrics and Medicine.

Sandra A.J. Lawrence was named Executive Vice President/Chief Financial Officer for Children’s Mercy Hospitals and Clinics in December 2005. She is a past board member of Children’s Mercy and the Children’s Mercy Hospital Foundation.

Lanny Rosenwasser, MD, joined the hospital in May 2005 as the first Dee Lyons/Missouri Endowed Chair in Pediatric Immunology Research at Children’s Mercy Hospitals and Clinics.

In 2005, Children’s Mercy added 37 employed or contracted physicians representing 17 subspecialties to the medical staff.
A new inpatient unit, 5 Henson, was opened in January 2005 in the six-story Paul and Betty Henson patient tower. The new unit features 14 private patient rooms complete with a daybed for parents to spend the night, TV, VCR and refrigerator.

Children’s Mercy, in collaboration with the University of Texas, became one of only two pediatric centers in the nation to test home hemodialysis equipment for children.

A new neonatal/pediatric equipped helicopter solely dedicated to the Children’s Mercy Critical Care Transport team arrived in December. The new helicopter is based at the hospital and can be en route within 10 minutes.

Children’s Mercy continued to expand clinic offerings with the opening of an ENT clinic at the 5520 College Boulevard Clinics, Endocrine and Ophthalmology clinics at Children’s Mercy Northland, and dedicated Orthopaedics clinic time for sports medicine.

Two new Endoscopic Surgery suites opened in April to further support our minimally invasive surgery program. Each suite, equipped with ceiling mounted booms, plasma screen televisions, viewing screens and recording devices for teaching and documentation, can set up two-way video conferencing for collaboration with other hospitals nationally and internationally.

Children’s Mercy started three new outreach clinics: Orthopaedics in Jefferson City, MO; Gastroenterology in Salina, KS; and Cardiology in Topeka, KS.

Children’s Mercy welcomed three physician scientists in clinically important areas in 2005. Lanny Rosenwasser, MD, joined the hospital as the Dee Lyons/Missouri Chair in Pediatric Immunology Research. Dr. Rosenwasser’s research is focused on the genetics of asthma. Chris Harrison, MD, Infectious Disease, was brought on board with a research emphasis on the immune system response to certain common childhood viral infections. Kathleen Neville, MD, Hematology/Oncology and Clinical Pharmacology, came to the hospital with a research focus on the pharmacogenetics of pain treatment in pediatric sickle cell disease.

Research saw a marked increase in technology transfer activity as license negotiations began to bring new discoveries with practical applications for therapeutics and diagnostics to medical practice. The hospital is currently negotiating a number of agreements with corporations in the US and Europe that will result in new diagnostics and treatments aimed at improving the health of children. Six new patents were disclosed during the year.
leadership circle of care

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Five Anonymous Donors

The Circles of Giving recognize and honor those individuals who make gifts to Children’s Mercy Hospitals and Clinics on an annual basis. Membership is based on gifts received throughout the calendar year. The mission of all four circles is to advance philanthropy which supports patient care, teaching, research and advocacy through educating and recognizing the leading benefactors of Children’s Mercy Hospital.

The Leadership Circle of Care recognizes those individuals whose annual gifts total $10,000 or more. Their gifts may be made personally, through a family foundation or a privately held corporation.

The Circles of Mercy, Hope and Dreams recognize all donors for their cumulative gifts at the following levels:
Circle of Mercy - $5,000 - $9,999
Circle of Hope - $2,500 - $4,999
Circle of Dreams - $1,000 - $2,499

The Circles of Giving were established as part of an ongoing effort to encourage philanthropic support of operations at Children’s Mercy and raise awareness about the little things which add up to immeasurably enhanced quality of life for thousands of children and their families. Whether your gift supports the operating fund; is designated to purchase a piece of equipment; or is directed to increase an endowed fund for cancer research, it all adds up to support of the mission which makes Children’s Mercy the special place we all know it to be. We want our donors to know what a difference they make in the lives of the children for whom we care. We hope that these Circles of Giving do just that.
The Legacy Society recognizes those individuals who have included Children’s Mercy in their estate plans:

Adrienne Adam, Shawnee Mission, KS
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and those donors who wish to remain anonymous

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2005 Recognition Lists of Donors

Holiday Reception.

with her husband Jerry Sutton celebrating at the 2004 Legacy Society member, Elizabeth Weekley Sutton
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With appreciation to the Children’s Mercy Hospital Foundation for its ongoing generous support of Children’s Mercy Hospitals and Clinics. Special thanks to the Foundation’s Board of Directors: Robert A. Long, chairman; Mrs. Donald J. Hall, vice chairman; Harvey Grossman, MD, Randall L. O'Donnell, PhD, Jimmie T. Stark and Maurice Watson; and honorary directors Arthur H. Bowen, David H. Hughes and Herman R. Sutherland.
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ONEOK Foundation, Tulsa, OK
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The Courtney S. Turner Charitable Trust, Kansas City, MO
Turner Family Foundation, Mission Hills, KS
Linda T. Watson Family Foundation, Westwood, KS

The Pride of Kansas City Foundation announced that the Bayer Advantage Classic Champions Tour event raised $423,000 for various charities in the Kansas City area. The event was held June 6-12, 2005 at the Nicklaus Golf Club at LionsGate in Overland Park, Kan. Children’s Mercy Hospitals and Clinics was the primary beneficiary of the 2005 event and received the largest donation – a total of $207,000.

Tom Watson and Jack Nicklaus were among the “champions” at the 2005 Bayer Advantage Classic.

Weber Family Foundation, Shawnee Mission, KS
The Wilbert Foundation, Broadview, IL
Henry E. Wurst Family Foundation, North Kansas City, MO
Wyandotte Health Foundation, Kansas City, KS

Chuck Calvert, 2005 poker tournament winner, and Anthony Simone, tournament director, enjoy raising money for Children’s Mercy.

The 2005 Simone-Fontana Foundation Kansas City Open Poker Tournament raised $10,000 for Children’s Mercy, which will be used to purchase a new piece of equipment in the Emergency Room.

In 2005 the Nancy J. Whalen Foundation and Children’s Mercy became partners and the scholarship fund was placed under the hospital’s umbrella. Since its founding, the fund has awarded 60 nursing scholarships in excess of $52,000. The private showing of the Symphony Designers’ Showhouse provided a lovely venue for celebrating Nurses Week and raising money for additional scholarship funds.

Joe Whalen (center) was on hand to honor Patrick Pickert and Micelle Shaffer with $1,000 nursing scholarships from the Nancy J. Whalen Foundation and Children’s Mercy.
On May 23, 2005, Black & Veatch held its 9th annual charity golf tournament benefiting Children’s Mercy Hospitals and Clinics. The tournament was held at the Shadow Glen Country Club in Olathe, Kan., and brought together business and community leaders from across the region. Black & Veatch was honored to present Children’s Mercy with a check for $87,001.

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Dyn-Par Engineered Form Company, Kansas City, MO
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Evans/EvoCo Company, Kansas City, MO
Executive Beechcraft, Kansas City, MO
Eyecare Specialties, Clinton, MO
Farmers’ Electric’s Area Youth Benefit Fund, Inc., Chillicothe, MO
Ed Fields & Sons, Inc., Andover, KS
Financial Counselors, Inc., Kansas City, MO

Scot Wurzbacher, Kohl’s Regional Manager, presented Children’s Mercy with $282,327 to fund Healthy Kids University, a community education program, on August 18, 2005. The funds from Kohl’s are generated from the proceeds of plush animals and books that are sold through Kohl’s stores. One hundred percent of the net profits from the items are donated to support health and educational opportunities for children, including those at Children’s Mercy.
The Christmas toy donation from Jay Wolfe Automotive group has been an annual tradition for many years. This year over $37,000 in toys were delivered just in time for the holiday season. The Wolfe Family and the employees of Jay Wolfe Automotive create a pleasant hospital experience for the children throughout the entire year. An annual golf tournament was held in the spring and employees contribute through a payroll deduction program. Cindy Tucci Wolfe, Vice Chairman of Jay Wolfe Automotive Group, also serves as a volunteer on the Leadership Circle of Care Committee.
corporations

Children’s Miracle Network

Children’s Mercy Hospitals and Clinics and the pediatric programs at the University of Kansas Medical Center join together throughout the year as beneficiaries of Children’s Miracle Network (CMN), an international non-profit organization dedicated to raising public awareness and financial resources for hospitals for children.

Since CMN first began in Kansas City in 1985, more than $7 million has been raised to support pediatric medical services in our region. Both national and local corporate sponsors raise approximately 70 percent of the funds donated to the two hospitals each year, with 20 percent coming from individuals and 10 percent from special events, foundations and other gifts.

All proceeds raised in the Kansas City region remain here to support the programs at Children’s Mercy and KUMC Pediatrics.

2005 Donor Giving

Funds raised by CMN sponsors in 2005 were designated to help fund the expansion of the Intensive Care Nursery at Children’s Mercy Hospital. The gift amounts listed below reflect the funds that were donated to Children’s Mercy, and an equal amount from each donor listed was also donated to KU Medical Center Pediatrics in 2005. This list includes donors who raised $1,000 or more for Children’s Miracle Network in 2005:

<table>
<thead>
<tr>
<th>Donor</th>
<th>Amount Donated to Children’s Mercy in 2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wal-Mart and SAM’s Club</td>
<td>$195,087</td>
</tr>
<tr>
<td>Rocket &amp; Teresa’s Mix for Kids Radiothon</td>
<td>$135,509</td>
</tr>
<tr>
<td>and Change Bandits</td>
<td></td>
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<tr>
<td>RE/MAX and RE/MAX Kickin’ For Kids</td>
<td>$56,438</td>
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<tr>
<td>Kansas City Area Credit Unions for Kids</td>
<td>$38,880</td>
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<td>HMS Host &amp; LJA Joint Venture Offices</td>
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<td>Costco</td>
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<td>Blockbuster</td>
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<tr>
<td>International Dairy Queen</td>
<td>$15,206</td>
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<tr>
<td>ACE Hardware</td>
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<td>Community America Credit Union’s</td>
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<tr>
<td>Tee Off for Tots Golf Classic</td>
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<tr>
<td>Eckerd Corporation</td>
<td>$9,981</td>
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<tr>
<td>Marriott</td>
<td>$6,270</td>
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<tr>
<td>Jon Beaven Miracle 5k Run/Walk</td>
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<td>Sigma Chi</td>
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<td>Paul Newman Foundation</td>
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<td>Laidlaw Educational Services</td>
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<td>Krispy Kreme</td>
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<td>Rockhurst University Student Body</td>
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<td>Hy-Vee</td>
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<td>Security Lending Hand Foundation</td>
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<td>Goody’s Family Clothing</td>
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<td>Great American BBQ Foundation</td>
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<td>Phi Mu</td>
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<td>Promotional Resource Group</td>
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<tr>
<td>MC Sporting Goods</td>
<td>$1,089</td>
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</tbody>
</table>

Rocket and Teresa from radio station Mix 93.3 are shown with a patient and his mother during the 2005 Mix for Kids Radiothon, held at Children’s Mercy Hospital. Rocket and Teresa and the radio station staff have hosted the three-day radiothon every year since 1999 and have raised a total of more than $2 million for the two CMN hospitals.
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Katrina donors

Twenty-four children and their families were transported to Children’s Mercy on Thursday, Sept. 1, 2005, to receive medical care in the aftermath of Hurricane Katrina. The cost of transporting the children, medical care and additional needs of the families totaled nearly $2 million. Some of those funds were recovered from health plans, but a great deal of the unreimbursed expenses were paid by generous donors throughout our community. Thanks to hundreds of caring individuals, nearly $700,000 was donated to help Children’s Mercy care for the children of Hurricane Katrina.
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The 6th Annual Liberty Fruit Golf Tournament was held at Tiffany Green's Golf Club on September 19, 2005. More than 150 golfers helped net $45,000 for Children's Mercy Hospitals and Clinics, surpassing our two-year commitment of $70,000 ($35,000 each year) by $10,000. The additional donation will go to the patients and families of those who were transferred to Children's Mercy Hospital from New Orleans after Hurricane Katrina. Special thanks to planning committee members Andy McAvey, Scott Danner, Tony Valenti, Curt Graham, Cary Cavier, Allen Cavier and Jennifer Lee.
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katrina donors

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The 4th Annual Tailgating With Trent was held on Friday, November 4 at the Chiefs Practice Facility. The event, which included appearances by the Chiefs players and cheerleaders, underwrites a position in the Child Life Department. Tailgating With Trent was initiated in 2002 by Chiefs star quarterback, Trent Green and his wife, Julie, as a benefit for the Children’s Mercy Child Life Department and is sponsored by the Trent Green Family Foundation, Price Chopper, Zarda Bar-B-Q, First National Bank and Star 102. Volunteer support is provided by the employees of JPMorgan Chase.

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Hands & Hearts for Children hosted “A Red Hot Night” on the evening of February 12, 2005, at the historic Clubhouse on Baltimore. The night featured live music and a performance by the Rat Pack, a group impersonating entertainment legends Dean Martin, Frank Sinatra, and Sammy Davis, Jr. The honorary chairs of the event were Bill Sr. & Jean Dunn and Bob & Mason Long. The event co-chairs, Julie Norton and Megan Sutherland, announced that over $100,000 was raised by the event to benefit the Pediatric Care Center at Children’s Mercy.

Ann Long, President of Hands & Hearts 2004-2005, presents the $100,000 proceeds from “A Red Hot Night” to Betty Boyd, RN, and Kenneth Wible, MD, of the Pediatric Care Clinic. Ann is joined by Julie Norton, 2005 Event Co-Chair.
The 2005 Courage Over Fear Golf Tournament raised more than $4,242 for the patient playroom on the fifth floor of Henson Tower. Mark Wiley organized this golf tournament in memory of his son, Jake, who was a patient at Children’s Mercy. The tournament was on September 17, 2005, at Winterstone Golf Course in Independence, Mo. The 2006 tournament will be held Saturday, September 23.
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A special marathon, marathon relay, half-marathon and 5K on September 24 was about more than personal best times; it was about helping Children’s Mercy Hospitals and Clinics and The Leukemia Lymphoma Society – the two beneficiaries. The Kansas City Sports Commission and Foundation managed the marathon and introduced a new online program allowing participants and volunteers to create their own personal fundraising page to solicit contributions for the beneficiaries through their friends and family. The race contributed nearly $10,000 toward the Hands & Hearts effort to support the Children’s Mercy Intensive Care Nursery expansion.

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(From left) Katherine Ward and Lizzie O’Brien helped their mothers, event organizers Jennifer O’Brien and Debbie Ward, at a water station.
Nick & Jake’s restaurant hosted a golf tournament on May 2, 2005, raising $17,500 for the Child Life Department. The gift, presented in honor of one-time patient, Jordan Paden, went toward the purchase of special laptop computers that can withstand the hospital’s sanitization processes, reducing the risk of spreading disease between patients. Patients can check-out the laptops during their stay at Children’s Mercy and keep in touch with their friends through e-mail and instant messaging.
Children’s Relief Auxiliary held its second annual night of shopping at Halls. Almost $10,000 was raised to help support the PHIT Kids program, which works with children and their families who are challenged with obesity. Halls generously hosted the refreshments and donated a beautiful Waterford bowl, as well as a percentage of the evening’s sales. Room/39 Season’s Catering donated the delicious appetizers for the event.
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Michael Love
Evelyn Lowenthal
Nina Mackey
Michael Madson
Pamela Magnant
Jeannie Magruder
Julie Mahurin
Connie Mai
Frances Malone
Brenda Maloney
Mary Marcum
Kim Marcusen
Betty Jo Marder
Richard Marien
Barbara Marsh
Gerry Martin
Susanne Martin
Erin Martinez
Darius Masahud
Sharyl McCann
Carolyn McCaul
Marti McClammer
Amy McCluer
Bobbi McConnell
Sandy McCrory
Mary McCully-Gentry
Dee McDaniel
Harley McDaniel
Shirley McDonald
Carol McDowell
Jill McGee
Thomas McGrath
Ann McGuire
Lucy McHugh
Stephanie McKinney
Erica McKinnon
Lyne McLain
Sandy McLarney
Karen McLeese
Leslie McMahon
Michelle McMillan
Mary Jo Meara
Alexandra Medellin
David Medley
Sharon Medley
Mike Melito
Spence Menees
Helen Merrigan
Nancy Merrill
Ellen Merriman
Marianne Metzger
Marcia Metzler
Anthony Meyer
Emily Meyer
Robert Meyer
Kaitlin Meyers
Mandy Mies
Debbie Mikkel
Jessica Miller
Leslie Miller
Linda Miller
Pam Miller
Sue Miller
Virginia Miller
Mary Mills
Ramone Mills
Sonya Mills
Amy Mitchell
Melissa Mitchell
Enid Mooney
Diane Moore
Eleanor Moore
Connie Morgan
Susan Morgan
Tammi Morgan
Ninfa Mortiz
Elizabeth Morris
Ruth Moss
Mary Mowery
Scott Mueller
Matthew Muller
Jill Munley
Denise Mundy
Sharon Murray-Mueller
Pamela Musgrave
Samira Naig
Joan Napshin
Howard Naster
Louise Naster
Karen Naugle
Joan Nickum
Leah Nelson
Dana Nelson
Denise Nelson
Jon Nelson
Ryan Newberry
Barry Nichols
Patricia Nicholson
Cynthia Nickolson
Joan Nichum
Rossisla Nicolova
Ellen Niece
Quita Nimrod
David Noblit
Jodi Reeves
Wayne Noble
Stephanie Noblit
Chantal North-Coombes
David Noel
Gerald O'Connell
Walter O'Conor
Andrea O'Donnell
Conor O'Donnell
Darby O'Donnell
Melva O'Donnell
Tarun O'Donnell
Betty O'Dowd
Judi O'Grady
Norma O'Neal
Marinissa Ohle
Rana Okede
Martha Oliver
Dorothy Olson
Marvin Orlovich
Toby Orlovich
Karen Osborn
Clinique Outland
David Overbaugh
John Owen
Lydia Owen
Jeffrey Owsley
Rosemary Padilla
Sabra Page
Karen Palenoo
Luann Palmer
Nancy Palmer
Mary Jo Panzer
Michelle Parsons
Nimal Patel
Liz Paugoulatos
Isabel Paxton
Rose Ann Pearl
Whitney Perkins
Viola Peters
Jill Peterson
Barbara Pfaff
Lisa Philippot
Ann Poeher
Dorothy Poinexter
Rupa Polam
Misty Porter
Mary Ann Powell
Glenice Prellot
Carole Price
Carolyn Prichett
Carolyn Prichett
Jack Pullan
Allah Purdin
Kristine Purvis
Jessica Putney
Sara Pyle
Blake Quislon
Deborah Quirk
Lorna Raden
Jeanette Rafiner
William Rafiner
Katina Rahe
Estelle Randol
Brooke Rank
Christine Rankin
Kim Rappold
Chris Rasmussen
Billie Reagan
Patrick Redlin
Laura Redmond
Helaine Reid
Page Reed
Rebecca Reed
Walter Reed
Jodi Reeves
Clarence Regas
Jean Regas
Kari Reheberg
Caroline Reinfels
Amy Remole
Kristin Repp
Laura Rhein
Karan Rice
Tiffany Ringot
Sharon Roberts
Shelby Roberts
Julie Rocklin
Suzanne Romain
Diana Romero
Peggy Rooney
Elaine Rosen
Betty Rowland
Patricia Roy
Charlotte Ruben
Debra Rubin
Pauline Rubin
Ed Rush
Sharon Rush
Sue Sabaugh
Nancy Sachse
Sabrina Safler
Michelle Sailer
Queen Sanders
Shelby Sanders
Alex Sanso
Angela Saran
Lucas Satterlee
Jessica Scheele
Lisa Schellhorn
Christy Schieszer
Beverly Schmidt
Amanda Schneider
Stacey Schrock
Ben Schuepbach
Bill Schultz
Cathy Schultz
Doug Schwabauer
Kelly Schwabauer
Mitzi Scoiten
DeWayne Seaman
Georgia Seanman
Joy Sellars
Rosemary Sears
Reese Sey
Kara Settles
Karen Seward
Karen Sayer
Sujal Shah
Patrick Shaw
Patsy Shawwer
Tina Shear
Emily Sherman
Matt Sherman
Daniel Shinault
Dorothy Shookley
Margo Short
Deborah Sicoli
Cindy Siemers
Virginia Sifers
Linda Sigler
Kevin Simpson
Meenal Singh
Patricia Stichter
Julie Smart
Belinda Smith
Deborah Smith
Hermazene Smith
Jeaninne Smith
Mike S. Smith
Sharon Smith
Todd Smith
Diana Snider
Leslie Snyder
Deborah Snyder
Barbara Snyder
Karen Spears
Lucy Speare
Sherry Speare
Katherine Speer
Pamela Spencer
Alice Stark
Alvin Starr
Joan Steffens
Theresa Steffens
Catin Stenger
Betty Stern
Christopher Stewart
Joanne Stewart
Joshua Stewart
Marie Stice
Kenton Stoddard
Molly Storms
Nan Streen
Christine Streifel
Kathleen Stubbers
Sally Suter
Bonnie Swade
Michael Swade
Jenny Swafford
Joy Swanson
Mark Swanson
Katherine Swatek
Eileen Swearengen
Aspen Swett
Hope Talbot
Amanda Taylor
Marie Tayrinen
Albert Terhune
Cassandra Terhune
Sandy Terrell
Carrie Thomas
David Thomas
Barbara Thompson
Tregen Thuin
Daines Tierney
Eric Tinderrth
Cameron Toliver
Amanda Tompkins
Stacey Tompkins
Thadson Tran
Connie Treffer
Marjorie Trinkl
Manibel Valadez
Shannon VanBuskirk
Lisa VanLerberg
Kenri VanMeveren
Robert VanVactor
Karen Vargias
David Vareins
Katie Vogel
Susan Vollmer
Burt Wagenknecht
Jill Wagner
Jenny Walder
Jeanne Wallace
Kimberly Walser
Adison Ward
David Warren
Diana Warren
Dawn Weaver
Molly Wiedeman
Sabra Weigers
Molly Wigand
Peggy Wilkerson
Suzanne Willey
Anna Williams
Hayli Williams
Juanita Williams
Ruby Williams
Susan Williams
Jinn Wilson
Rebecca Wilson
Teresa Wilson
Dorothy Wiburn
Emily Winkelman
Mark Winston
Teresa Winston
Alyssia Wise
Lara Witt
Lori Wolf
Amy Wurst
JoAnn Wymore
Beth Yates
Charlotte Yates
Barbara Young
David Zakutry
Brett Zager
Megan Zager
Carol Zukovich

county allocations

Atchison County Commission, Rock Port, MO
Bates County Commission, Butler, MO
Buchanan County Commission, Saint Joseph, MO
Clay County Commission, Liberty, MO
Davis County Commission, Gallatin, MO
Dekalb County Commission, Mayesville, MO
Dover County Commission, Warrensburg, MO
Newton County Commission, Neosho, MO
Nodaway County Commission, Maryville, MO
Ray County Commission, Richmond, MO
Vernon County Commission, Nevada, MO

2005 RECOGNITION LISTS OF DONORS

Vernon County Commission, Nevada, MO

47
### CHILDREN’S MERCY HOSPITALS AND CLINICS

#### Sources of Revenue

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Patient Care Services</td>
<td>$392,104,166.00</td>
</tr>
<tr>
<td>Research Grants</td>
<td>7,465,479.00</td>
</tr>
<tr>
<td>Unrestricted Gifts</td>
<td>1,061,575.00</td>
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<tr>
<td>Investment Income</td>
<td>1,307,976.00</td>
</tr>
<tr>
<td>Restricted Gifts</td>
<td>17,328,620.00</td>
</tr>
<tr>
<td>City of Kansas City, Missouri</td>
<td>1,200,000.00</td>
</tr>
<tr>
<td>Jackson County</td>
<td>600,000.00</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>18,928,185.00</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$439,996,001.00</strong></td>
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#### Uses of Revenues

<table>
<thead>
<tr>
<th>Purpose</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Uncompensated Care</td>
<td>$14,817,002.00</td>
</tr>
<tr>
<td>Salaries &amp; Benefits</td>
<td>252,819,084.00</td>
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<tr>
<td>Supplies &amp; Other Expenses</td>
<td>125,147,332.00</td>
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<tr>
<td>Depreciation &amp; Interest</td>
<td>26,027,864.00</td>
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<tr>
<td>New Equipment</td>
<td>21,184,719.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$439,996,001.00</strong></td>
</tr>
</tbody>
</table>

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Financial donations and pledges received in 2005 totalled $23,725,899. Of that total, only 7% went to fund-raising and administrative expenses—one of the lowest percentages for fund-raising costs in the nation.

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**when it’s your child, IT HAS TO BE CHILDREN’S MERCY**

Each year, we care for more than 300,000 children, so almost everybody who has kids, grandkids, nieces and nephews, or friends has a Children’s Mercy story.

**We’d like to hear yours.** Take a moment and tell us why “it has to be Children’s Mercy” when the children important to you need pediatric specialty care.

Just visit our Web site at [www.childrensmercy.org](http://www.childrensmercy.org) and click on “Tell Us Your Story.”
fast facts

The past year was one of tremendous growth in the number of children served at Children’s Mercy. Service statistics for calendar year 2005 include:

**Inpatient Care**
- Admissions: 13,102
- Average Length of Stay: 5.21
- Average Daily Census: 187.0
- Occupancy Rate: 63.2%

**Patient Days**
- Medical/Surgical: 42,662
- Intensive Care Nursery: 15,497
- Pediatric Intensive Care Unit: 6,091
- Children’s Mercy South Patient Care Unit: 4,001
- Total Patient Days: 68,251

**Outpatient Visits**
- Hospital Specialty Clinics: 147,875
- Children’s Mercy South Specialty Center: 44,793
- Children’s Mercy Northland Specialty Clinics: 9,356
- Primary Care Clinics: 69,965
- Outreach Clinics: 2,969
- Total Outpatient Visits: 274,958

**Home Care Visits**
- 2,372

**Emergency/Urgent Care Visits**
- Hospital Emergency Room/Rapid Care: 63,298
- Children’s Mercy South Urgent Care Center: 32,869
- Children’s Mercy Northland Urgent Care Center: 14,292
- Total Emergency/Urgent Care Visits: 110,459

**Surgical Procedures**
- Inpatient Surgery: 3,851
- Outpatient Surgery: 11,744
- Total Surgical Procedures: 15,595

**Employees: Full-time equivalent**
- 3,460

**Volunteers: Active**
- 849

**Medical Staff**
- 507

**Outpatient Visits By Location**

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did you know?

- Children’s Mercy was the first hospital in Missouri or Kansas, and only the third children’s hospital internationally, to receive Magnet designation for Excellence in Nursing Service.

- In 2005, we provided more than $14.8 million in uncompensated care.

- Children’s Mercy is one of only 13 National Institutes of Health-funded Pediatric Pharmacology Research Units in the United States studying the effect of pharmaceuticals on children.

- Our neonatal and pediatric critical care transport program is the third busiest specialty transport program in the nation, with more than 2,000 transports every year.

- The Level IIIc Intensive Care Nursery at Children’s Mercy Hospital offers the region’s highest level of care and provides services unavailable at any other nursery between Denver and St. Louis.